2024 Annual Implementation Plan

for improving student outcomes

Osbornes Flat Primary School (1463)



Submitted for review by Sarah Kohne (School Principal) on 21 January, 2024 at 05:36 PM Endorsed by Albert Freijah (Senior Education Improvement Leader) on 23 January, 2024 at 07:03 AM Awaiting endorsement by School Council President

Self-evaluation summary - 2024

	FISO 2.0 dimensions	Self-evaluation level	
Leadership	The strategic direction and deployment of resources to create and reflect shared goals and values; high expectations; and a positive, safe and orderly learning environment	Embedding	
	Shared development of a culture of respect and collaboration with positive and supportive relationships between students and staff at the core	Embedding	
Teaching and learning	Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extracurricula programs		
	Use of common and subject-specific high impact teaching and learning strategies as part of a shared and responsive teaching and learning model implemented through positive and supportive student-staff relationships	Evolving	

Assessment		and evidence to drive the prioritisation, ementation of actions in schools and	Embedding		
		ssment strategies and measurement practices edback on student learning growth, attainment es			
Engagement	families/carers, commur	d active partnerships between schools and nities, and organisations to strengthen nd engagement in school	Embedding		
		ce and agency, including in leadership and students' participation and engagement in	Zimoodanig		
Support and resources	relationalise to accompat at relation or collegion and including				
	Effective use of resources and active partnerships with families/carers, specialist providers and community organisations to provide responsive support to students		Evolving		
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Future planning		upward trend and the school has made some v	school as the numbers hold more percentage. I believe the data is on an very positive changes in 2023 that will impact the data in 2024. The school will ealth in Primary Schools program to ensure students at OFPS feel more		
Documents that	support this plan				

Select annual goals and KIS

Four-year strategic goals	Is this selected for focus this year?	Four-year strategic targets	12-month target The 12-month target is an incremental step towards meeting the 4-year target, using the same data set.
Priorities goal In 2024 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the priorities goal, a learning key improvement strategy and a wellbeing key improvement strategy.	No	Support for the priorities	
To improve students' engagement and well-being.	Yes	By 2025, improve the percentages in the Attitudes to School Survey (AToSS) in the areas of: • student voice & agency from 50% (2021) to 68% (2025) • motivation & interest from 60% (2021) to 78% (2025) • stimulated learning from 40% (2021) to 77% (2025) • sense of connectedness from 71% (2021) to 81% (2025) • teacher concern from 56% (2021) to 73% (2025)	To improve the percentages in the Attitudes to School Survey (AToSS) in the areas of:-Student Voice & Agency from 56% (2023) to 62% (2024)- Motivation & Interest from 58% (2023) to 68% (2024)- Stimulated Learning from 88% (2023) to 90% (2024)- Sense of Connectedness from 78% (2023) to 81% (2024)- Teacher Concern from 69% (2023) to 73% (2024)
		By 2025, improve the percentages in the Staff Opinion Survey in the overall school climate from 84% (2019) to 95% (2025)	To improve the percentages in the Staff Opinion Survey in the overall school climate from 88% (2023) to 92% (2024)
		By 2025, maintain or improve the percentages in the Parent Opinion Survey in the areas of: • student motivation & support from 83% (2021) to 90% (2025) • stimulating learning environment from 56% (2021) to 80% (2025) • student agency & voice from 89% (2021) to 95% (2025)	To maintain or improve the percentages in the Parent Opinion Survey in the areas of:- Maintain Student motivation & support at 100% (2023)- Stimulating Learning Environment from 97% (2023) to 100%

			(2024)- Student Agency & Voice from 85% (2023) to 90% (2024)
Improve student learning outcomes in literacy and numeracy.	Yes	By 2025 to increase the percentage of students in Victorian Curriculum teacher judgements achieving above expected level in: • reading and viewing from 44% to 50% (benchmark set to a three year mean (2022–2024) • writing from 9% to 25% (benchmark set to a three year mean (2022–2024) • number and algebra from 20% to 30% (benchmark set to a three year mean (2022–2024)	To increase the percentage of students in Victorian Curriculum teacher judgements achieving above expected level in:- Reading and Viewing from 30% (2023) to 40% (2024) - Writing from 13% (2023) to 20% (2024) - Number and Algebra from 34% (2023) to 35% (2024)
		By 2025 to increase the percentage of students achieving NAPLAN above benchmark growth in: • reading from 5% to 25% (benchmark set to a three year mean (2022–2024) • writing from 6% to 19% (benchmark set to a three year mean (2022–2024) • numeracy from 13% to 21% (benchmark set to a three year mean (2022–2024)	Due to no NAPLAN growth data being available, teacher judgement growth data will be used.Please see target below.
		By 2025 to increase the percentage of students in Years 1 to 6 achieving 12 months growth in a 12-month period in Victorian Curriculum teacher judgements: • reading & viewing from 74% to 84% (benchmark set to a three year mean (2022–2024) • writing from 54% to 74% (benchmark set to a three year mean (2022–2024) • number & algebra from 68% to 88% (benchmark set to a three year mean (2022–2024)	To increase the percentage of students in Years 1 to 6 achieving 12 months growth in a 12-month period in Victorian Curriculum teacher judgements:- Reading & Viewing from 83% (2023) to 84% (2024)- Writing from 77% (2023) to 80% (2024) - Number & Algebra from 66% (2023) to 80% (2024)

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To improve students' engagement and well-being.

12-month target 2.1-month target	To improve the percentages in the Attitudes to School Survey (AToSS) in the areas of: - Student Voice & Agency from 56% (2023) to 62% (2024) - Motivation & Interest from 58% (2023) to 68% (2024) - Stimulated Learning from 88% (2023) to 90% (2024) - Sense of Connectedness from 78% (2023) to 81% (2024) - Teacher Concern from 69% (2023) to 73% (2024)		
12-month target 2.2-month target	To improve the percentages in the Staff Opinion Survey in the overall school climate from 88	3% (2023) to 92% (2024)	
12-month target 2.3-month target To maintain or improve the percentages in the Parent Opinion Survey in the areas of: - Maintain Student motivation & support at 100% (2023) - Stimulating Learning Environment from 97% (2023) to 100% (2024) - Student Agency & Voice from 85% (2023) to 90% (2024)			
Key Improvement Strategies		Is this KIS selected for focus this year?	
KIS 2.a Professional leadership	Develop the school's vision and values to promote school culture and pride that is shared, articulated by all members of the school community and embedded in school practices.	No	
KIS 2.b Positive climate for learning	Provide a stimulating learning environment where students are active learners connecting with the school and wider community and student voice, agency and leadership is enabled.		
KIS 2.c Positive climate for learning			
ATOSS Data from 2023 shows that students have low motivation and interest towards their learning (58%), particularly area of learning about things that interest them (33%). Student Voice and Agency data from both students and parents lack of understanding of these concepts. ATOSS Data from 2023 shows that students have low motivation and interest towards their learning (58%), particularly area of learning about things that interest them (33%). Student Voice and Agency data from both students and parents lack of understanding of these concepts.		J . , , ,	

Goal 2	Improve student learning outcomes in literacy and numeracy.		
12-month target 2.1-month target	To increase the percentage of students in Victorian Curriculum teacher judgements achieving above expected level in:		
- Reading and Viewing from 30% (2023) to 40% (2024) - Writing from 13% (2023) to 20% (2024) - Number and Algebra from 34% (2023) to 35% (2024)			
12-month target 2.2-month target	Due to no NAPLAN growth data being available, teacher judgement growth data will be use	d.	
	Please see target below.		
12-month target 2.3-month target	To increase the percentage of students in Years 1 to 6 achieving 12 months growth in a 12-month period in Victorian Curriculum teacher judgements:		
	- Reading & Viewing from 83% (2023) to 84% (2024) - Writing from 77% (2023) to 80% (2024) - Number & Algebra from 66% (2023) to 80% (2024)		
Key Improvement Strategies		Is this KIS selected for focus this year?	
KIS 2.a Excellence in teaching and learning	Further develop and embed the school's instructional model with a focus on high impact teaching strategies Yes		
KIS 2.b Excellence in teaching and learning	Implement a collaborative inquiry cycle to plan, implement, monitor the effectiveness of teaching strategies and evaluate impact on learning	No	
KIS 2.c Excellence in teaching and learning	Build capability of middle leaders to strengthen school-wide instructional leadership No		

Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.

Define actions, outcomes, success indicators and activities

Goal 2	Improve student learning outcomes in literacy and numeracy.
12-month target 2.1 target	To increase the percentage of students in Victorian Curriculum teacher judgements achieving above expected level in: - Reading and Viewing from 30% (2023) to 40% (2024) - Writing from 13% (2023) to 20% (2024) - Number and Algebra from 34% (2023) to 35% (2024)
12-month target 2.2 target	Due to no NAPLAN growth data being available, teacher judgement growth data will be used. Please see target below.
12-month target 2.3 target	To increase the percentage of students in Years 1 to 6 achieving 12 months growth in a 12-month period in Victorian Curriculum teacher judgements: - Reading & Viewing from 83% (2023) to 84% (2024) - Writing from 77% (2023) to 80% (2024) - Number & Algebra from 66% (2023) to 80% (2024)
KIS 2.a Evidence-based high-impact teaching strategies	Further develop and embed the school's instructional model with a focus on high impact teaching strategies
Actions	- Consistently use the new instructional model - Target the students working above to ensure they're challenged in their math tasks - Continue to share best practice with the Wodonga Indigo Network schools
Outcomes	Students will: - Be supported to learn through the new instructional model - Build on their ability to use multiplicative thinking - Demonstrate an increase in their level of engagement in Math lessons - Display more positive dispositions towards Math - Persist with challenging and open-ended maths tasks - Apply mathematical knowledge to solve real-life problems

Teachers will: - Use the new instructional model in their teaching and learning planning - Participate in professional learning walks of schools with best practise - Collaborate together weekly to plan a best practise lesson using HITS and the instructional model - Structure purposeful tasks that engage students and enable different possibilities, strategies, and products to emerge - Collect, value and use evidence of student attitudes and dispositions Leaders will: - Guide collaborative planning to be based on data informed planning using the instructional model and HITS - Provide opportunities for teachers to observe other schools within the Wodonga Indigo Network - Assist staff in collaboration when developing teaching and learning plans - Share best practice with network schools Success Indicators - Learning walks and talks observed - Classroom observations observed - Staff will moderate student work samples that demonstrate the use of reasoning to justify their thinking - Students will be able to articulate their thinking - Formative assessment tools

Activities	People responsible	Is this a PL priority	When	Activity cost and funding streams
Continue to embed the new instructional model in Math	☑ Teacher(s)	☑ PLP Priority	from: Term 1 to: Term 4	\$5,500.00 Disability Inclusion Tier 2 Funding will be used
Observe best practise at Wodonga Indigo Network Schools	☑ Principal ☑ Teacher(s)	☑ PLP Priority	from: Term 1 to: Term 4	\$5,400.00 Disability Inclusion Tier 2 Funding will be used

12-month target 2.1 target	To improve the percentages in the	e Attitudes to School Survey (A	AToSS) in the areas	of:	
Goal 2	To improve students' engagemen	t and well-being.			
Teachers participate in profession their literacy and numeracy skills t classroom in the teaching and lea	that will filter through to the	☑ Teacher(s)	☑ PLP Priority	from: Term 1 to: Term 4	\$10,000.00 Disability Inclusion Tier 2 Funding will be used
Update Literacy and Numeracy resources to allow hands on learning that engages students		☑ All staff	□ PLP Priority	from: Term 1 to: Term 4	\$5,000.00 Equity funding will be used
Engage in professional development with external providers/ experts		☑ Leadership team ☑ Teacher(s)	☑ PLP Priority	from: Term 1 to: Term 4	\$6,000.00 Schools Mental Health Menu items will be used which may include DET funded or free items
Update professional learning reso real life based.	ources to ensure the content is	☑ Principal ☑ Teacher(s)	□ PLP Priority	from: Term 1 to: Term 4	\$500.00 ☑ Disability Inclusion Tier 2 Funding will be used
					☑ Other funding will be used

	- Student Voice & Agency from 56% (2023) to 62% (2024) - Motivation & Interest from 58% (2023) to 68% (2024) - Stimulated Learning from 88% (2023) to 90% (2024) - Sense of Connectedness from 78% (2023) to 81% (2024) - Teacher Concern from 69% (2023) to 73% (2024)		
12-month target 2.2 target	To improve the percentages in the Staff Opinion Survey in the overall school climate from 88% (2023) to 92% (2024)		
12-month target 2.3 target	To maintain or improve the percentages in the Parent Opinion Survey in the areas of: - Maintain Student motivation & support at 100% (2023) - Stimulating Learning Environment from 97% (2023) to 100% (2024) - Student Agency & Voice from 85% (2023) to 90% (2024)		
KIS 2.c Intellectual engagement and self-awareness	Implement processes and practices that enable students to be self-regulated, reflective and questioning learners.		
Actions	- Engage in The Resilience Project from The Mental Health Menu - Continue in our second year of SWPBS to embed our school wide positive behaviour expectations - Utilise our MHIPs to deliver small group learning, based on student wellbeing		
Outcomes	Students will: - Participate in a weekly TRP lesson that develops gratitude, empathy and mindfulness - Actively participate in updating our school behaviour matrix and developing our school vision - Openly participate in small group learning focussed on wellbeing - Be more connected to school and more resilient when faced with adversity - Have their individual needs met through a range of adjustments Teachers will: - Explicitly teach a weekly TRP lesson that focuses on gratitude, empathy and mindfulness - Support students to update the school behaviour matrix - Engage with profressional learning for the SWPBS program - Liaise with the MHIPS teacher regarding supporting student learning from the small groups into the classroom - Build their capability to plan for, and meet, the increased complexity of individual student needs		
	Leaders will:		

	 Organise and facilitate communication with TRP and assist in providing professional development for staff Organise and facilitate communication with SWPBS and assist in providing professional development for staff as well as participating in the training Ensure the MHIPS time allows for minimal disruption to the small group learning Provide quality Professional Learning on best practice, inclusion and wellbeing strategies 		
Success Indicators	 Evidence in teaching and learning plans of TRP Students articulating their emotions through the demonstration of gratitude School values embedded in the school and visible evidence of the behaviour matrix throughout the school Staff confidence growth in regards to catering for individual student needs Assessment growth in ATOS data 		

Activities	People responsible	Is this a PL priority	When	Activity cost and funding streams
Schedule student, staff and parent forums to create a new school vision.	☑ Principal ☑ Teacher(s)	□ PLP Priority	from: Term 1 to: Term 1	\$2,000.00 Schools Mental Health Menu items will be used which may include DET funded or free items
Continue to engage with Schools Wide Positive Behaviour Support Program. The school will utilise their relationship with Cameron Furze to be supported with the whole school behaviour matrix and expectations.	☑ Education support ☑ Principal ☑ Teacher(s)	□ PLP Priority	from: Term 1 to: Term 4	\$6,000.00 Schools Mental Health Menu items will be used which may include DET funded or free items
Engage with The Resilience Project to upskill staff and engage students in their own wellbeing.	☑ Principal ☑ Student(s)	☑ PLP Priority	from: Term 1	\$8,000.00

	☑ Teacher(s)		to: Term 4	Schools Mental Health Menu items will be used which may include DET funded or free items
Complete Health Achievement Program incollaboration with Beechworth Health	☑ All staff	□ PLP Priority	from: Term 1 to: Term 3	\$10,000.00 Schools Mental Health Menu items will be used which may include DET funded or free items

Funding planner

Summary of budget and allocated funding

Summary of budget	School's total funding (\$)	Funding allocated in activities (\$)	Still available/shortfall
Equity Funding	\$5,000.00	\$5,000.00	\$0.00
Disability Inclusion Tier 2 Funding	\$21,655.85	\$21,655.85	\$0.00
Schools Mental Health Fund and Menu	\$30,753.25	\$30,753.25	\$0.00
Total	\$57,409.10	\$57,409.10	\$0.00

Activities and milestones – Total Budget

Activities and milestones	Budget
Continue to embed the new instructional model in Math	\$5,500.00
Observe best practise at Wodonga Indigo Network Schools	\$5,400.00
Update professional learning resources to ensure the content is real life based.	\$500.00
Engage in professional development with external providers/ experts	\$6,000.00
Update Literacy and Numeracy resources to allow hands on learning that engages students	\$5,000.00
Teachers participate in professional development that will enhance their literacy and numeracy skills that will filter through to the classroom in the teaching and learning programs.	\$10,000.00
Schedule student, staff and parent forums to create a new school vision.	\$2,000.00

Continue to engage with Schools Wide Positive Behaviour Support Program. The school will utilise their relationship with Cameron Furze to be supported with the whole school behaviour matrix and expectations.	\$6,000.00
Engage with The Resilience Project to upskill staff and engage students in their own wellbeing.	\$8,000.00
Complete Health Achievement Program incollaboration with Beechworth Health	\$10,000.00
Totals	\$58,400.00

Activities and milestones - Equity Funding

Activities and milestones	When	Funding allocated (\$)	Category
Update Literacy and Numeracy resources to allow hands on learning that engages students	from: Term 1 to: Term 4	\$5,000.00	☑ Teaching and learning programs and resources
Totals		\$5,000.00	

Activities and milestones - Disability Inclusion Funding

Activities and milestones	When	Funding allocated (\$)	Category
Continue to embed the new instructional model in Math	from: Term 1 to: Term 4	\$5,755.85	Professional learning for school-based staffTeachers

Observe best practise at Wodonga Indigo Network Schools	from: Term 1 to: Term 4	\$5,400.00	 ✓ Teaching and learning programs and resources Other Updating resources ✓ Professional learning for school-based staff • Whole school
Update professional learning resources to ensure the content is real life based.	from: Term 1 to: Term 4	\$500.00	 ✓ Equipment, adaptive technology, devices, or materials to support learning Other Aids
Teachers participate in professional development that will enhance their literacy and numeracy skills that will filter through to the classroom in the teaching and learning programs.	from: Term 1 to: Term 4	\$10,000.00	 ✓ Teaching and learning programs and resources Other Resources to support learning ✓ Professional learning for school-based staff Teachers
Totals		\$21,655.85	

Activities and milestones - Schools Mental Health Fund and Menu

Activities and milestones	When	Funding allocated (\$)	Category

Engage in professional development with external providers/ experts	from: Term 1 to: Term 4	\$6,000.00	☑ Employ staff to support Tier 1 activities
Schedule student, staff and parent forums to create a new school vision.	from: Term 1 to: Term 1	\$2,000.00	✓ Schoolwide Positive Behaviour Support - Tier 1 focus (free) This activity will use Mental Health Menu staffing ○ Purchase materials to implement initiatives (Non-curriculum consumables or school-based activities)
Continue to engage with Schools Wide Positive Behaviour Support Program. The school will utilise their relationship with Cameron Furze to be supported with the whole school behaviour matrix and expectations.	from: Term 1 to: Term 4	\$6,000.00	☑ Schoolwide Positive Behaviour Support - Tier 2 focus (free)
Engage with The Resilience Project to upskill staff and engage students in their own wellbeing.	from: Term 1 to: Term 4	\$6,753.25	
Complete Health Achievement Program incollaboration with Beechworth Health	from: Term 1 to: Term 3	\$10,000.00	✓ Achievement Program (free)(Whole-school approach to mental health) This activity will use Mental Health Menu staffing
Totals		\$30,753.25	

Additional funding planner – Total Budget

Activities and milestones	Budget
Totals	\$0.00

Additional funding planner – Equity Funding

Activities and milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Additional funding planner – Disability Inclusion Funding

Activities and milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Additional funding planner – Schools Mental Health Fund and Menu

Activities and milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Professional learning plan

Professional learning priority	Who	When	Key professional learning strategies	Organisational structure	Expertise accessed	Where
Continue to embed the new instructional model in Math	☑ Teacher(s)	from: Term 1 to: Term 4	☑ Collaborative inquiry/action research team	✓ Formal school meeting / internal professional learning sessions	☑ High Impact Teaching Strategies (HITS)	☑ On-site
Observe best practise at Wodonga Indigo Network Schools	☑ Principal ☑ Teacher(s)	from: Term 1 to: Term 4	☑ Planning	 ✓ Professional practice day ✓ Formal school meeting / internal professional learning sessions ✓ Network professional learning 	✓ High Impact Teaching Strategies (HITS) ✓ Numeracy leader	Off-site Observe schools within the network.
Engage in professional development with external providers/ experts	✓ Leadership team ✓ Teacher(s)	from: Term 1 to: Term 4	☑ Planning ☑ Preparation	☑ Whole school pupil free day	☑ External consultants Michael Ymer, Peter Sullivan	☑ On-site
Teachers participate in professional development that will enhance their literacy and numeracy skills that will filter through to the classroom in the teaching and learning programs.	☑ Teacher(s)	from: Term 1 to: Term 4	☑ Planning	☑ Formal school meeting / internal professional learning sessions	✓ Departmental resources Literacy and numeracy toolkit. Numeracy 2.0 ✓ Pedagogical Model ✓ High Impact Teaching Strategies (HITS)	☑ On-site

Engage with The Resilience Project to upskill staff and engage students in their own wellbeing.	✓ Principal✓ Student(s)✓ Teacher(s)	from: Term 1 to: Term 4	☑ Formalised PLC/PLTs	☑ Formal school meeting / internal professional learning sessions	☑ External consultants The Resilience Project	☑ On-site